Evolution of bankruptcy prediction models

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Scoring Systems

- Qualitative (Subjective)
- Univariate (Accounting/Market Measures)
- Multivariate (Accounting/Market Measures)
 - Discriminant, Logit, Probit Models (Linear, Quadratic)
 - Non-Linear Models (e.g.., RPA, NN)
- Discriminant and Logit Models in Use
 - Consumer Models Fair Isaacs
 - Z-Score (5) Manufacturing
 - ZETA Score (7) Industrials
 - Private Firm Models (eg. Risk Calc (Moody's), Z" Score)
 - EM Score (4) Emerging Markets, Industrial
 - Other Bank Specialized Systems

Scoring Systems

(continued)

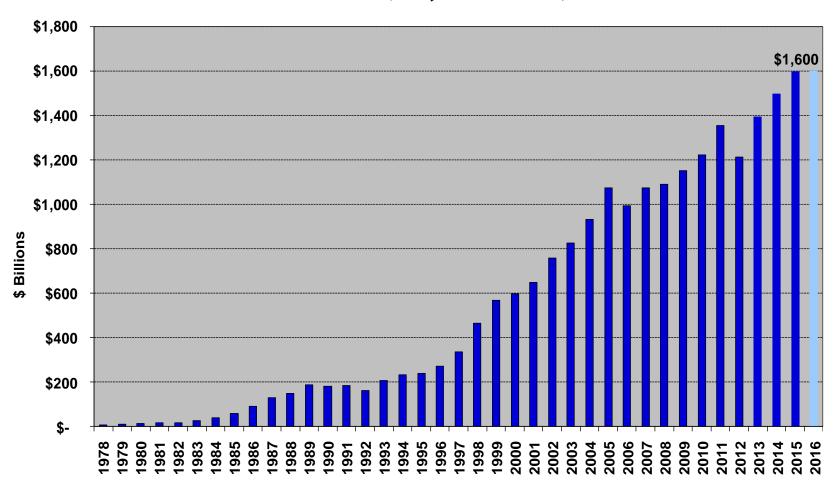
- Artificial Intelligence Systems
 - Expert Systems
 - Neural Networks (eg. Credit Model (S&P), CBI (Italy))
- Option/Contingent Claims Models
 - Risk of Ruin
 - KMV Credit Monitor Model
- Blended Ratio/Market Value Models
 - Moody's Risk Cal
 - Bond Score (*Credit Sights*)
 - Z-Score (Market Value Model)
- Z-Metrics (MSCI)
 - Blended and Macro Approach

Major Agencies Bond Rating Categories

Moody's		<u>S</u>	&P/Fitch
Aaa	1		AAA
Aa1			AA+
Aa2			$\mathbf{A}\mathbf{A}$
Aa3			AA-
A1			\mathbf{A} +
A2			\mathbf{A}
A3			A-
Baa1			BBB+
Baa2	Inves	tment	$\mathbf{B}\mathbf{B}\mathbf{B}$
Baa3	Gr	ade	BBB-
Ba1	High	Yield	BB+
Ba2	("Ju	ınk'')	$\mathbf{B}\mathbf{B}$
Ba3		1	BB-
B1			$\mathbf{B}+$
B2			${f B}$
В3			В-
Caa1			CCC+
Caa			CCC
Caa3			CCC-
Ca			\mathbf{CC}
		ļ	\mathbf{C}
\mathbf{C}			\mathbf{D}

Size of the US High-Yield Bond Market

1978 – **2016** (*Mid-year US*\$ *billions*)



Key Industrial Financial Ratios

(U.S. Industrial Long-term Debt)

Medians of Three- Year (2009-2011) Averages	AAA	AA	A	BBB	BB	В	CCC*
EBITDA margin (%)	27.9	27.6	20.4	19.7	17.6	16.6	
Return on Capital (%)	30.6	23.6	20.7	13.2	10.9	7.8	2.7
EBIT Interest Coverage(x)	33.4	14.2	11.6	5.9	3.0	1.3	0.4
EBITDA Interest Coverage (x)	38.1	19.6	15.3	8.2	4.8	2.3	1.1
Funds from Operations/Total Debt (%)	252.6	64.7	52.6	33.7	24.9	11.7	2.5
Free Operating Cash Flow/Total Debt (%)	208.2	51.3	35.7	19.0	11.1	3.9	(3.6)
Disc. Cash Flow/Debt (%)	142.8	32.0	26.1	13.9	8.8	3.1	
Total Debt/EBITDA (x)	0.4	1.2	1.5	2.3	3.2	5.5	8.6
Total Debt/Total Debt + Equity (%)	14.7	29.2	33.8	43.5	52.2	75.2	98.9
No. of Companies	4	14	93	227	260	287	

^{* 2005-2007}

Source: Standard & Poor's, CreditStats: 2011 Industrial Comparative Ratio Analysis, Long-Term Debt – US (RatingsDirect, August 2012).



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Key Industrial Financial Ratios (Europe, Middle East & Africa Industrial Long-term Debt)

Medians of Three- Year (2008-2010) Averages	AA	A	BBB	BB	В
EBITDA margin (%)	24.9	16.6	15.5	17.6	16.3
Return on Capital (%)	20.0	15.3	11.2	9.3	6.7
EBIT Interest Coverage(x)	15.7	7.0	3.9	3.1	1.0
EBITDA Interest Coverage (x)	18.5	9.5	5.7	4.6	2.0
Funds from Operations/Total Debt (%)	83.4	45.7	32.3	22.7	10.5
Free Operating Cash Flow/Total Debt (%)	57.8	23.2	16.0	7.1	1.3
Disc. Cash Flow/Debt (%)	30.5	12.5	8.0	3.4	0.8
Total Debt/EBITDA (x)	0.9	1.6	2.6	3.2	5.8
Total Debt/Total Debt + Equity (%)	25.7	33.8	44.4	51.9	75.8
No. of Companies	8	55	104	58	55

Source: Standard & Poor's, CreditStats: 2010 Adjusted Key US & European Industrial and Utility Financial Ratios (RatingsDirect, August 2011).



Problems With Traditional Financial Ratio Analysis

- 1 Univariate Technique1-at-a-time
- 2 No "Bottom Line"
- 3 Subjective Weightings
- 4 Ambiguous
- 5 Misleading

Forecasting Distress With Discriminant Analysis

Linear Form

$$Z = a_1 x_1 + a_2 x_2 + a_3 x_3 + \dots + a_n x_n$$

Z = Discriminant Score (Z Score)

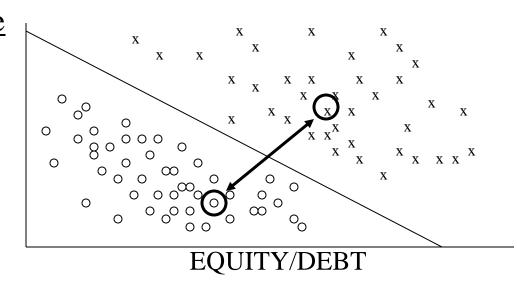
$$a_1 \rightarrow a_n = Discriminant Coefficients (Weights)$$

$$x_1 \rightarrow x_n = Discriminant Variables (e.g. Ratios)$$

Example

EBIT

TA



Z-Score Component Definitions and Weightings

Variable	<u>Definition</u>	Weighting Factor
X ₁	Working Capital	1.2
	Total Assets	
X ₂	Retained Earnings	1.4
	Total Assets	
X ₃	EBIT	3.3
	Total Assets	
X_4 — — —	Market Value of Equity	0.6
	Book Value of Total Liabilit	ies
X_5 — — —	Sales	1.0
	Total Assets	10

Z Score Bankruptcy Model

$$Z = .012X_1 + .014X_2 + .033X_3 + .006X_4 + .999X_5$$

e.g. 20.0%

$$Z = 1.2X_1 + 1.4X_2 + 3.3X_3 + .6X_4 + .999X_5$$

e.g. 0.20

$$X_1 = \underline{\text{Current Assets - Current Liabilities}}$$
Total Assets

$$X_3 = Earnings$$
 Before Interest and Taxes

Total Assets

$$X_4 = \underline{\text{Market Value of Equity}}$$
Total Liabilities

$$X_5 = Sales$$
 (= # of Times
Total Assets e.g. 2.0x)



Zones of Discrimination: Original Z - Score Model (1968)

Time Series Impact On Corporate Z-Scores

- Credit Risk Migration
 - Greater Use of Leverage
 - Impact of HY Bond & LL Markets
 - Global Competition
 - More and Larger Bankruptcies
- Increased Type II Error

Estimating Probability of Default (PD) and Probability of Loss Given Defaults (LGD)

Method #1

- Credit scores on new or existing debt
- Bond rating equivalents on new issues (Mortality) or existing issues (Rating Agency Cumulative Defaults)
- Utilizing mortality or cumulative default rates to estimate marginal and cumulative defaults
- Estimating Default Recoveries and Probability of Loss

or

Method #2

- Credit scores on new or existing debt
- Direct estimation of the probability of default
- Based on PDs, assign a rating



Median Z-Score by S&P Bond Rating for U.S. Manufacturing Firms: 1992 - 2013

Rating	2013 (No.)	2004-2010	1996-2001	1992-1995
AAA/AA	4.13 (15)	4.18	6.20*	4.80*
A	4.00 (64)	3.71	4.22	3.87
BBB	3.01 (131)	3.26	3.74	2.75
BB	2.69 (119)	2.48	2.81	2.25
В	1.66 (80)	1.74	1.80	1.87
CCC/CC	0.23 (3)	0.46	0.33	0.40
D	0.01 (33)	-0.04	-0.20	0.05

Sources: Compustat Database, mainly S&P 500 firms, compilation by NYU Salomon Center, Stern School of Business.

^{*}AAA Only.

Marginal and Cumulative Mortality Rate Actuarial Approach

 $\mathbf{MMR}_{(\mathbf{r},\mathbf{t})} \quad \frac{total\ value\ of\ defaulting\ debt\ from\ rating\ (r)\ in\ year\ (t)}{total\ value\ of\ the\ population\ at\ the\ start\ of\ the\ year\ (t)}$ $\mathbf{\overline{M}}\mathbf{MR} = \mathbf{Marginal\ Mortality\ Rate}$

One can measure the cumulative mortality rate (CMR) over a specific time period (1,2,..., T years) by subtracting the product of the surviving populations of each of the previous years from one (1.0), that is,

$$CMR_{(r,t)} = 1 - \prod SR_{(r,t)},$$

 $t = 1 \rightarrow N$
 $r = AAA \rightarrow CCC$

here $CMR_{(r,t)} = Cumulative Mortality Rate of (r) in (t),$ $SR_{(r,t)} = Survival Rate in_{(r,t)}, 1 - MMR_{(r,t)}$

Mortality Rate Concept (Illustrative Calculation)

For BB Rated Issues

Security No.	Issued Amount	Year 1 Default	Call	SF	Year 2 Default	Call	SF	
1	50			5			5	
2	50	50			NE	NE	NE	
3	100		100		NE	NE	NE	
4	100				100			
5	150						15	
6	150							
7	200			20			20	
2 3 4 5 6 7 8 9	200					200		
9	250							
10	250							
Total	1,500	50	100	25	100	200	40	
Amount								
Start of Period	1,500	-	175	-	1,325	- 340	=	985
		Year 1			Year 2			
Marginal								
Mortality Rate		50/1,500 =	= 3.3%		100/1,325	= 7.5%		
Cumulative Ra	ate	3.3%			1 - (SR1 1 - (96.7%			

NE = No longer in existence SF = Sinking fund



Mortality Rates by Original Rating

All Rated Corporate Bonds* 1971-2015

Years After Issuance

		1	2	3	4	5	6	7	8	9	10
AAA	Marginal	0.00%	0.00%	0.00%	0.00%	0.01%	0.02%	0.01%	0.00%	0.00%	0.00%
	Cumulative	0.00%	0.00%	0.00%	0.00%	0.01%	0.03%	0.04%	0.04%	0.04%	0.04%
AA	Marginal	0.00%	0.00%	0.21%	0.07%	0.02%	0.01%	0.01%	0.01%	0.02%	0.01%
	Cumulative	0.00%	0.00%	0.21%	0.28%	0.30%	0.31%	0.32%	0.33%	0.35%	0.36%
Α	Marginal	0.01%	0.03%	0.12%	0.13%	0.10%	0.06%	0.02%	0.25%	0.08%	0.05%
	Cumulative	0.01%	0.04%	0.16%	0.29%	0.39%	0.45%	0.47%	0.72%	0.80%	0.85%
BBB	Marginal	0.33%	2.36%	1.26%	1.00%	0.50%	0.22%	0.26%	0.15%	0.15%	0.34%
	Cumulative	0.33%	2.68%	3.91%	4.87%	5.34%	5.55%	5.80%	5.94%	6.08%	6.40%
BB	Marginal	0.94%	2.02%	3.88%	1.97%	2.34%	1.51%	1.45%	1.12%	1.43%	3.13%
	Cumulative	0.94%	2.94%	6.71%	8.54%	10.68%	12.03%	13.31%	14.28%	15.51%	18.15%
В	Marginal	2.85%	7.72%	7.85%	7.80%	5.70%	4.48%	3.58%	2.08%	1.76%	0.77%
	Cumulative	2.85%	10.35%	17.39%	23.83%	28.17%	31.39%	33.85%	35.22%	36.36%	36.85%
CCC	Marginal	8.13%	12.43%	17.89%	16.32%	4.85%	11.65%	5.44%	4.84%	0.66%	4.28%
	Cumulative	8.13%	19.55%	33.94%	44.72%	47.40%	53.53%	56.06%	58.19%	58.46%	60.24%

^{*}Rated by S&P at Issuance Based on 2,903 issues

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Mortality Losses by Original Rating

All Rated Corporate Bonds* 1971-2015

Years After Issuance

		1	2	3	4	5	6	7	8	9	10
AAA	Marginal	0.00%	0.00%	0.00%	0.00%	0.01%	0.01%	0.01%	0.00%	0.00%	0.00%
	Cumulative	0.00%	0.00%	0.00%	0.00%	0.01%	0.02%	0.03%	0.03%	0.03%	0.03%
AA	Marginal	0.00%	0.00%	0.03%	0.03%	0.01%	0.01%	0.00%	0.01%	0.01%	0.01%
	Cumulative	0.00%	0.00%	0.03%	0.06%	0.07%	0.08%	0.08%	0.09%	0.10%	0.11%
Α	Marginal Marginal	0.00%	0.01%	0.05%	0.06%	0.06%	0.04%	0.02%	0.03%	0.05%	0.03%
	Cumulative	0.00%	0.01%	0.06%	0.12%	0.18%	0.22%	0.24%	0.27%	0.32%	0.35%
BBB	Marginal Marginal	0.24%	1.54%	0.76%	0.59%	0.27%	0.14%	0.16%	0.09%	0.09%	0.19%
	Cumulative	0.24%	1.78%	2.52%	3.10%	3.36%	3.49%	3.65%	3.74%	3.82%	4.01%
ВВ		0.56%	1.17%	2.31%	1.12%	1.34%	0.71%	0.79%	0.49%	0.74%	1.10%
	Cumulative	0.56%	1.72%	3.99%	5.07%	6.34%	7.01%	7.74%	8.19%	8.87%	9.87%
В	Marginal	1.91%	5.40%	5.33%	5.22%	3.77%	2.46%	2.33%	1.15%	0.92%	0.54%
	Cumulative	1.91%	7.21%	12.15%	16.74%	19.88%	21.85%	23.67%	24.55%	25.24%	25.64%
CCC	Marginal	5.38%	8.70%	12.52%	11.49%	3.39%	8.62%	2.34%	3.39%	0.41%	2.73%
	Cumulative	5.38%	13.61%	24.43%	33.11%	35.38%	40.95%	42.33%	44.29%	44.51%	46.03%

^{*}Rated by S&P at Issuance Based on 2,481 issues



Classification & Prediction Accuracy Z Score (1968) Failure Model*

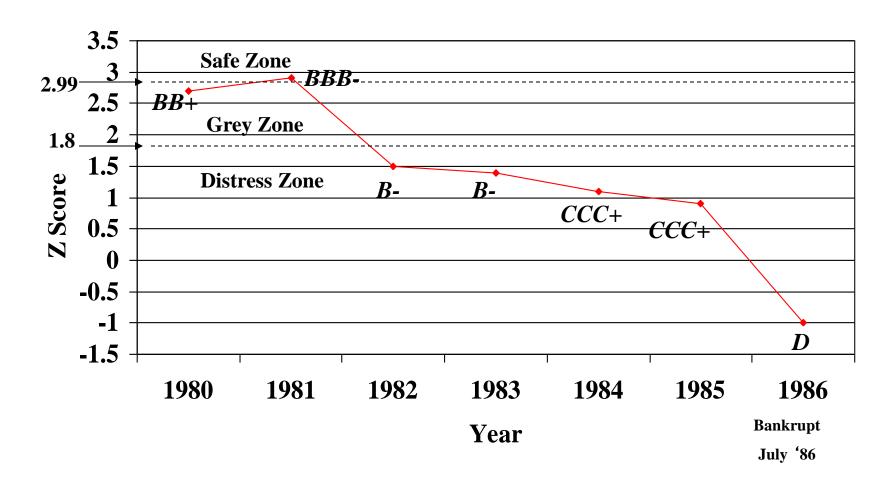
			1969-1975	1976-1995	1997-1999
Year Prior	Original	Holdout	Predictive	Predictive	Predictive
To Failure	Sample (33)	Sample (25)	Sample (86)	Sample (110)	Sample (120)
1	94% (88%)	96% (72%)	82% (75%)	85% (78%)	94% (84%)
2	72%	80%	68%	75%	74%
3	48%	-	-	-	-
4	29%	-	-	-	-
5	36%	-	-	-	_

^{*}Using 2.67 as cutoff score (1.81 cutoff accuracy in parenthesis)

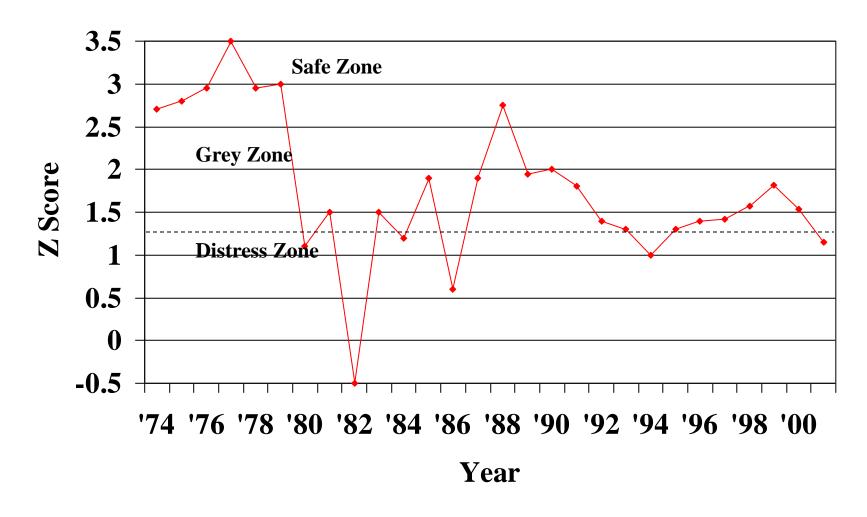
Where to Find More Information

- Web Site http://altmanzscoreplus.com
- E-Mail: zscore@businesscompassllc.com
- Telephone: +1 (973) 944-3989

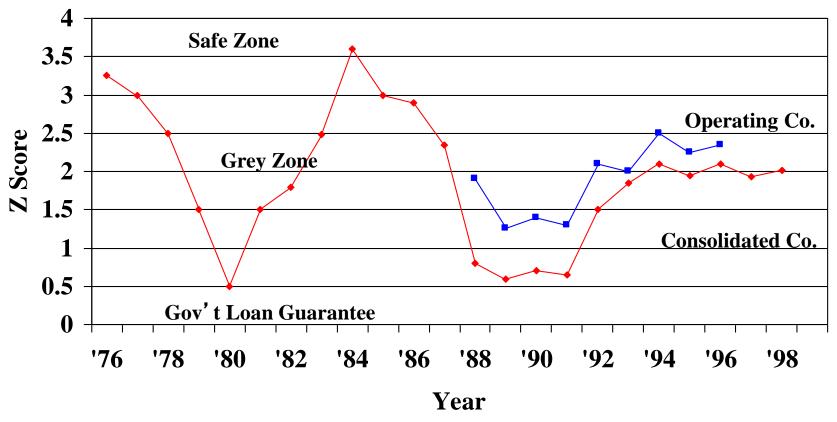
Z Score Trend - LTV Corp.



International Harvester (Navistar) Z Score (1974 – 2001)



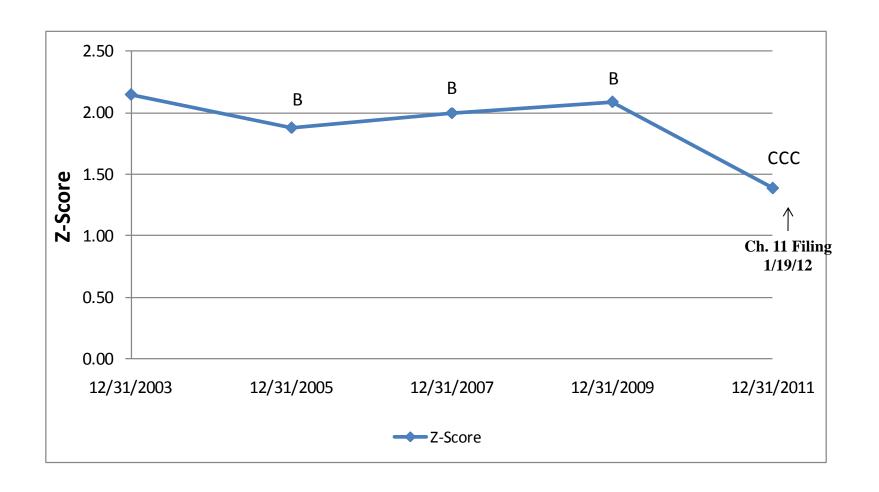
Chrysler Corporation Z Score (1976 – 3Q 1998*)



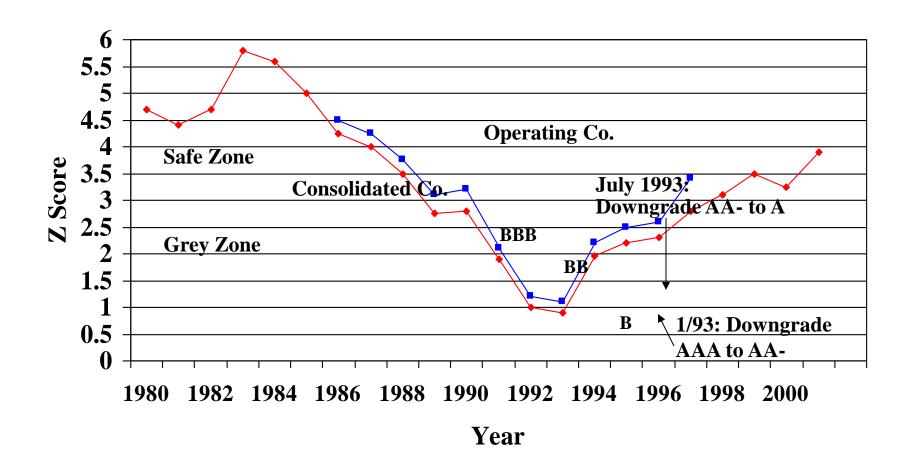
*Third quarter figures for 1998 are annualized

Eastman Kodak: Z-Score Analysis

December 2003 – December 2011 (Biennial)



IBM Corporation Z Score (1980 – 2001)



U.S. Automotive Industry: Z, Z"-Scores and Bond Rating Equivalents (BRE) - Ford & GM: Z and Z"-Score Tracking

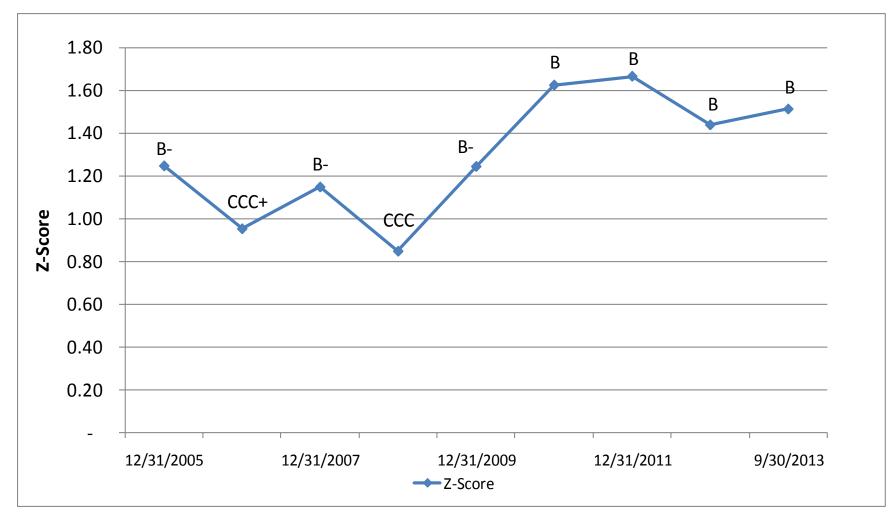
	Fo	rd	G	M
	Z-Scores	BRE	Z-Scores	BRE
09/30/13	1.51	В	1.44	В
12/31/12	1.44	В	1.57	В
12/31/11	1.66	В	1.59	В
12/31/10	1.62	В	1.56	В
12/31/09	1.24	B-	0.28	CCC
03/31/09	n/a	n/a	(1.12)	D
12/31/08	0.85	CCC	(0.63)	D
12/31/07	1.15	В-	0.77	CCC+
12/31/06	0.95	CCC+	1.12	B-
12/31/05	1.25	B-	0.96	CCC+
	Z"-Scores	BRE	Z"-Scores	BRE
09/30/13	5.61	BB-	4.56	B+
12/31/12	5.59	BB-	4.54	B+
12/31/11	6.29	BB+	5.04	B+
12/31/10	5.86	BB-	4.60	B+
12/31/09	5.84	BB-	2.72	CCC+
12/31/08	4.71	B+	(3.62)	D
12/31/07	5.82	BB-	1.85	CCC-
12/31/06	5.42	BB-	3.39	B-
12/31/05	5.74	BB-	6.59	BBB+

Note: Consolidated Annual Results. Data Source: Bloomberg., Edgar



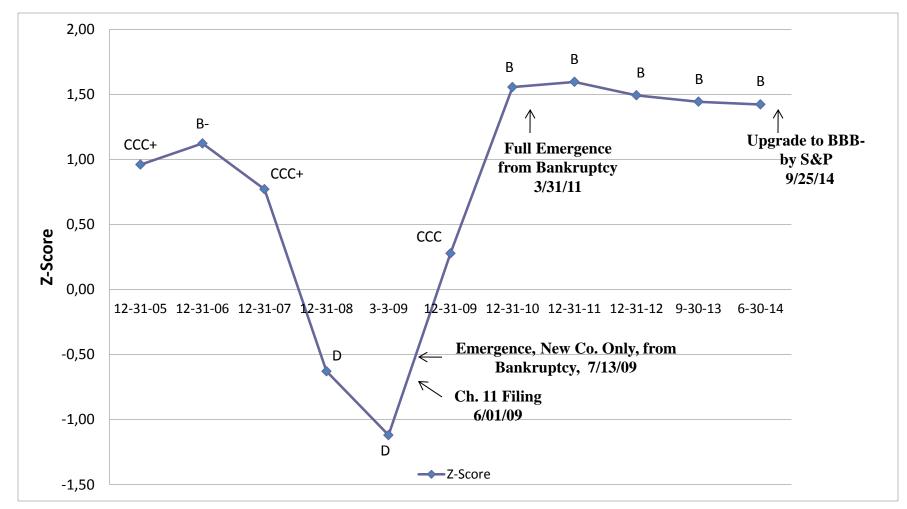
Z-Score Model Applied to Ford (Consolidated Data): Bond Rating Equivalents and Scores from 2005 – 2013 (9/30)

Z-Score: Ford Motor Co.



Z-Score Model Applied to GM (Consolidated Data): Bond Rating Equivalents and Scores from 2005 – 2014 (6/30)

Z-Score: General Motors Co.



Z' Score Private Firm Model

$$Z' = .717X_1 + .847X_2 + 3.107X_3 + .420X_4 + .998X_5$$

$$X_1$$
 = Current Assets - Current Liabilities

Total Assets

$$X_2 =$$
 Retained Earnings

Total Assets

 X_3 = Earnings Before Interest and Taxes

Total Assets

$$X_4 =$$
 Book Value of Equity

Total Liabilities

$$X_5 =$$
 Sales

Total Assets

$$Z' > 2.90$$
 - "Safe" Zone

Z" Score Model for Manufacturers, Non-Manufacturer Industrials; Developed and Emerging Market Credits

$$Z'' = 3.25 + 6.56X_1 + 3.26X_2 + 6.72X_3 + 1.05X_4$$

 X_1 = Current Assets - Current Liabilities

Total Assets

$$X_2 =$$
 Retained Earnings

Total Assets

 X_3 = Earnings Before Interest and Taxes

Total Assets

$$X_4 =$$
Book Value of Equity

Total Liabilities

$$Z" > 5.85$$
 - "Safe" Zone
 $4.35 < Z" < 5.85$ - "Grey" Zone
 $Z" < 4.35$ - "Distress" Zone

AN EMERGING MARKET CORPORATE MODEL

An Emerging Market Credit Scoring System

- Step 1- Calculate the EM Score and its <u>Bond Rating Equivalent</u> (BRE) compared to the U.S. Bond Market
- Step 2 Adjust (modify) the Bond Rating Equivalent for Forex Revaluation Vulnerability
 - High vulnerability = -1 rating class (3 notches)
 - Neutral vulnerability = -1 notch
 - Low vulnerability = no change
- Step 3 Adjust BRE for Risk of Industry in the Emerging Market vs. Risk of the Industry in the U.S.
 - \pm 1 or 2 notches

An Emerging Market Credit Scoring System

- Step 4 Adjustment of BRE for Competitive Position
 - Dominant firm in industry = +1 notch
 - Average firm in industry = no change
 - Poor competitive position = -1 notch
- Step 5 Special Collateral or Guarantees Impact on BRE
- Step 6 Assess the yield in the U.S. market on the modified BRE of the emerging Market credit, then add the sovereign yield spread. Finally, compare the resulting required yield with the yield in the market.

Classification & Prediction Accuracy (Type I) Z"-Score Bankruptcy Model* (Based on the Original Sample and a Sample of Recent Bankruptcies (2011-2014))

No. of Months Prior to Bankruptcy Filing	Original Sample (33)	Holdout Sample (25)	2011-2014 Predictive Sample (71)
6	94%	96%	93%
18	72%	80%	87%
30	-	-	67%

^{*}E. Altman and J. Hartzell, "Emerging Market Corporate Bonds – A Scoring System", Salomon Brothers Corporate Bond Research, May 15, 1995, Summarized in E. Altman and E. Hotchkiss, **Corporate Financial Distress and Bankruptcy**, 3rd Edition, John Wiley & Sons, 2006.

Z"-Score Analysis of A Sample of Recently Bankrupt Publicly Held, Non-financial Companies

(2011-2014)

Z"-Scores and Cutoffs	Z" (t)*	Z" (t-1)*	Z" (t-2)*
Average	(10.95)	1.15	2.65
Median	(1.75)	2.75	3.55
Z"< 4.35 (Distress Zone)	66/71	62/71	46/69
Type I Accuracy	93.0%	87.0%	66.7%
Z"> 5.85 (Safe Zone)	1/71	5/71	9/69
Type II Accuracy	98.6%	93.0%	87.0%

Source: Altman NYU Salomon Center Bankruptcy Database, Capital I.Q, Altman & Hotchkiss (2006).

^{*} On average, 5.6 months prior to bankruptcy at (t), 17.6 months at (t-1) and 29.6 months at (t-2).

Estimated Prediction Accuracy Levels for Recent Samples of Bankrupt and Non-Bankrupt Firms Based on Various Z"-Score Cutoff Levels

Z"-Score Cutoffs	BRE	Bankruptcy Prediction Accuracy ¹	Type I Error	Non- Bankrupt Prediction Accuracy ²	Type II Error ²
< 4.35	В	66/71 (93.0%)	7.0%	65.0%	35.0%
< 3.75	B-	64/71 (90.1%)	9.9%	77.5%	22.5%
< 2.57	CCC	57/71 (80.3%)	19.7%	88.3%	11.7%
< 1.72	CCC-	50/71 (70.4%)	29.6%	92.5%	7.5%
< 0.05	D	42/71 (59.2%)	40.8%	97.2%	2.8%

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¹ Based on a sample of 71 Bankrupt, non-financial companies from 2011-2014, using data from the most recent financial statements issued prior to bankruptcy (average of 5.6 months prior).

² Based on a sample of 760 high-yield bond issues in 2014. Type II error is estimated by subtracting the expected one-year high-yield bond default rate for 2015 (2.5%) from the total Type II error assuming no defaults.

US Bond Rating Equivalents Based on Z"-Score Model

Z"=3.25+6.56 X_1 +3.26 X_2 +6.72 X_3 +1.05 X_4

Rating	Median 1996 Z"-Score ^a	Median 2006 Z"-Score ^a	Median 2013 Z"-Score ^a
AAA/AA+	8.15 (8)	7.51 (14)	8.80 (15)
AA/AA-	7.16 (33)	7.78 (20)	8.40 (17)
A+	6.85 (24)	7.76 (26)	8.22 (23)
А	6.65 (42)	7.53 (61)	6.94 (48)
A-	6.40 (38)	7.10 (65)	6.12 (52)
BBB+	6.25 (38)	6.47 (74)	5.80 (70)
BBB	5.85 (59)	6.41 (99)	5.75 (127)
BBB-	5.65 (52)	6.36 (76)	5.70 (96)
BB+	5.25 (34)	6.25 (68)	5.65 (71)
ВВ	4.95 (25)	6.17 (114)	5.52 (100)
BB-	4.75 (65)	5.65 (173)	5.07 (121)
B+	4.50 (78)	5.05 (164)	4.81 (93)
В	4.15 (115)	4.29 (139)	4.03 (100)
B-	3.75 (95)	3.68 (62)	3.74 (37)
CCC+	3.20 (23)	2.98 (16)	2.84 (13)
CCC	2.50 (10)	2.20 (8)	2.57(3)
CCC-	1.75 (6)	1.62 (-) ^b	1.72 (-) ^b
CC/D	0 (14)	0.84 (120)	0.05 (94) ^c

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Classification & Prediction Accuracy (Type I) Z"-Score Bankruptcy Model*

No. of Months Prior to Bankruptcy Filing	Original Sample (33)	Holdout Sample (25)	2011-2014 Predictive Sample (69)
6	94%	96%	93%
18	72%	80%	87%

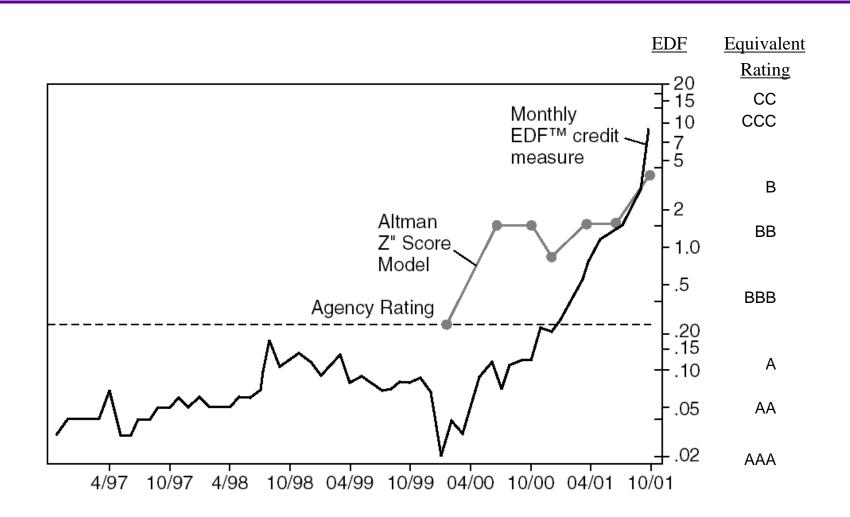
^{*}E. Altman and J. Hartzell, "Emerging Market Corporate Bonds – A Scoring System", Salomon Brothers Corporate Bond Research, May 15, 1995, Summarized in E. Altman and E. Hotchkiss, **Corporate Financial Distress and Bankruptcy**, 3rd Edition, John Wiley & Sons, 2006.

American Airlines: Z Score & Z" Score Analysis December 2003 – June 2011

Date	Z-Score	Z"-Score
12/31/03	0.35	2.30
03/31/04	0.46	2.55
06/30/04	0.52	2.63
09/30/04	0.49	2.53
12/31/04	0.44	2.32
03/31/05	0.42	2.25
06/30/05	0.46	2.32
09/30/05	0.51	2.41
12/31/05	0.51	2.27
03/31/06	0.58	2.36
06/30/06	0.66	2.62
09/30/06	0.71	2.70
12/31/06	0.80	2.71
03/31/07	0.86	2.89
06/30/07	0.86	3.02
09/30/07	0.86	2.97
12/31/07	0.94	3.16
03/31/08	0.77	2.86
06/30/08	0.67	2.71
09/30/08	0.63	2.29
12/31/08	0.37	1.16
03/31/09	0.27	1.02
06/30/09	0.24	1.09
09/30/09	0.28	1.64
12/31/09	0.23	1.55
03/31/10	0.19	1.40
06/30/10	0.22	1.36
09/30/10	0.32	1.47
12/31/10	0.40	1.53
03/31/11	0.43	1.91
06/30/11	0.36	1.49

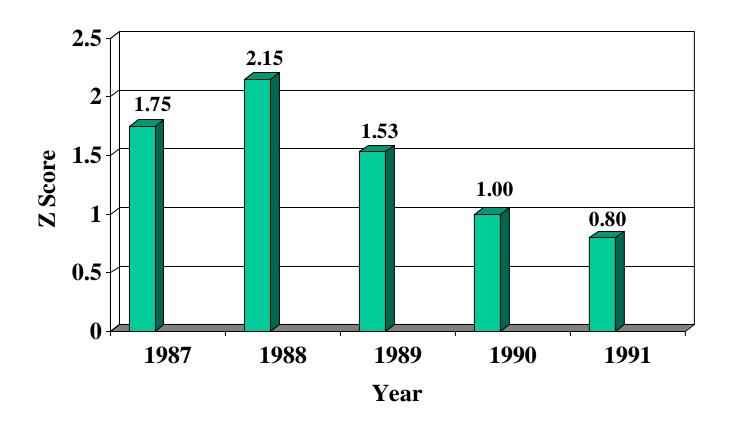


Enron Credit Risk Measures



Source: A. Saunders and L. Allen, Credit Risk Measurement; J. Wiley, 2002

DAF Corporation Z Scores (Dutch Company Bankruptcy 1993)



Financial Distress Prediction Applications

- Lenders
- Investors
- Long/Short Investment Strategy on Stocks
- Security Analysts
- Regulators & Gov't Agencies
- Auditors
- Legal Direction e.g. "Deepening Insolvency"
- Credit Rating Agencies

- Sovereign Default Risk Assessment
- Advisors
- M&A
- Purchasers, Suppliers
- Accounts Receivable Management
- Researchers
- Chapter 22 Avoidance
- MANAGERS
 - Managing a Financial Turnaround